

# STRATEGIC PLANNING

*Our journey so far.....*

# The Challenge !

*“Separate – and sometimes disjointed-systems of health and social care can no longer adequately meet the needs and expectations of increasing numbers of people who are living into older age, often with multiple conditions, complex, long term conditions, and who need joined up, integrated services”*

The Scottish government: The integration of health and adult social care in Scotland, May 2012

# Strategic Commissioning?

*“The term used for all the activities involved in assessing and forecasting needs, links investment to all agreed desired outcomes, considering options, planning the nature, range and quality of future services and working in partnership to put these in place”*

Public bodies (Joint Working)(Scotland) Bill 28.05.13 –policy memorandum(para 117)

# A tool for...

- Understanding long term demand giving a common perception of the world
- Understand the best approaches and methods for meeting demand in a climate of changing ...
- Improving and modernising supports and services to achieve better outcomes
- Encouraging innovative solutions by ALL providers
- Achieving best value by better configuration of delivery and greater efficiencies
- Managing the market in a climate of independent and third sector providers

# What is joint commissioning?

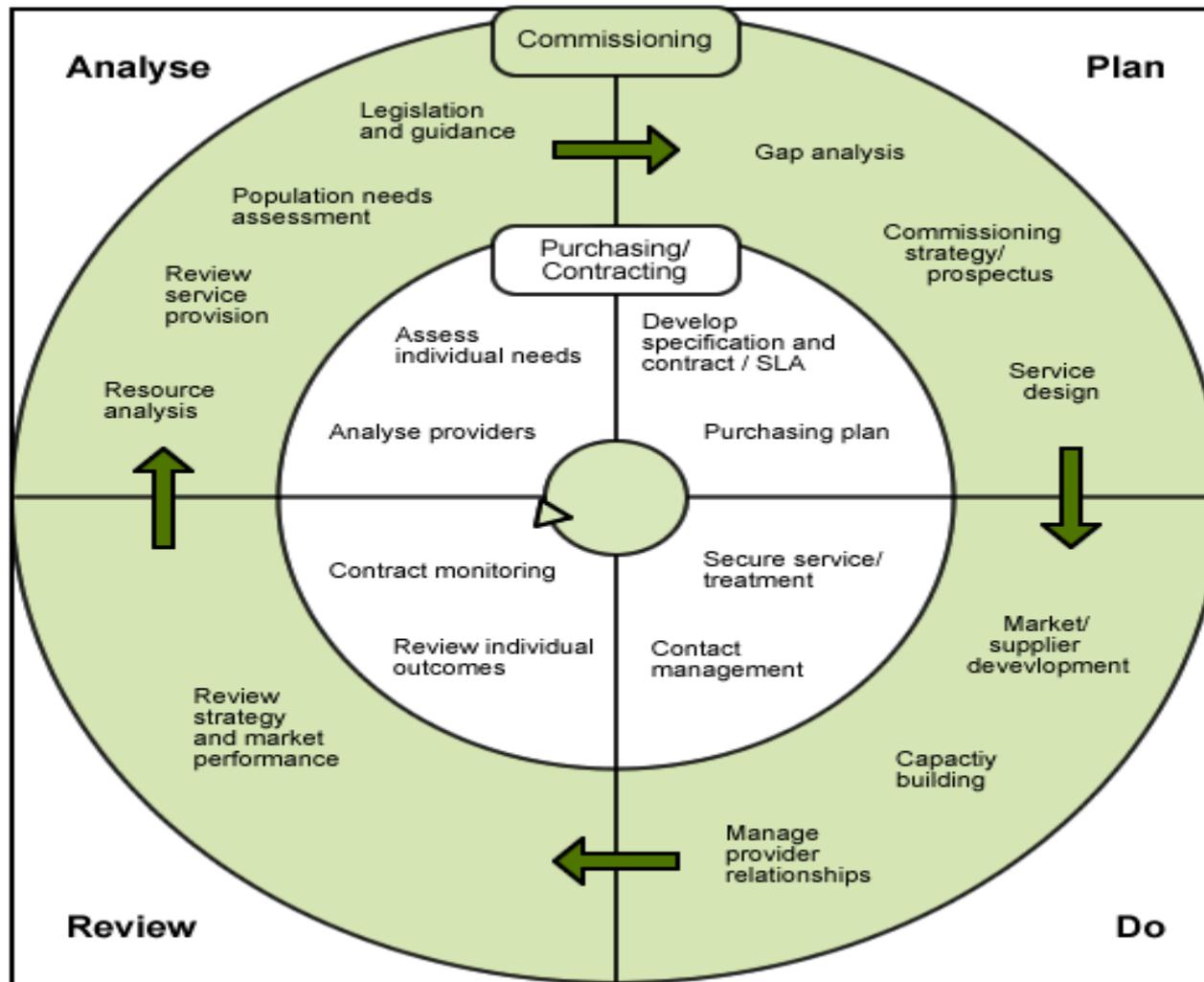
*“Joint commissioning is where these actions are undertaken by two or more agencies working together, typically health and local Authority, and often from a pooled or aligned budget”*

Public bodies (Joint Working)(Scotland) Bill 28.05.13 –policy memorandum(para 117)

# What do we mean by “joint” and “Integrated”?

Separate	Parallel	Joint	Integrated
<b>Objectives, plans, decisions and actions are arrived at independently and without co-ordination</b>	Objectives, plans, decisions and actions are arrived at with reference to other agencies	Objectives, plans, decisions and actions are arrived at in partnership by separate agencies	Objectives, plans, decisions and actions are arrived at through a single organisation or network

# Scottish Commissioning Model



# IPC model key principles

- All four elements of the cycle are sequential and equally important
- The commissioning and purchasing/procurement cycles are linked
- The commissioning process must be equitable and transparent and open to influence – a co-productive approach.
- Have a written joined up strategy, focusing on how to meet needs, improve outcomes and standards, to be met by all public service providers

# National Drivers

- Public bodies (joint working) (Scotland) Bill 2013
- Christie commission
- Reshaping Care for Older people
- Social Care (Self-directed Support) Act 2013 & wider framework
- Community Planning & SOA's
- National Legislation and Strategies
- 2020 vision and National Framework for action
- Health care quality strategy 2010
- Housing Act 2011
- Health and Social Care Delivery Plan 2016
- Carers Act 2015

# Health & Social Care Delivery Plan

- we will improve the quality of care for people by targeting investment at improving services, which will be organised and delivered to provide the best, most effective support for all (**'better care'**)
- we will improve everyone's health and wellbeing by promoting and supporting healthier lives from the earliest years, reducing health inequalities and adopting an approach based on anticipation, prevention and self-management (**'better health'**)
- we will increase the value from, and financial sustainability of, care by making the most effective use of the resources available to us and the most efficient and consistent delivery, ensuring that the balance of resource is spent where it achieves the most and focusing on prevention and early intervention (**'better value'**)

# Health and social care Integration

Integration of health and social care has been introduced to change the way key services are delivered, with greater emphasis on supporting people in their **own homes and communities** and less inappropriate use of hospitals and care homes.

The people most affected by these developments, and for whom the greatest improvements can be achieved, are older people, people who have **multiple, often complex care needs**, and people at the **end of their lives**.

Too often, older people, in particular, are admitted to institutional care for long periods when a package of **assessment, treatment, rehabilitation and support in the community** – and **help for their carers** – could better serve their needs.

# Health and social care Integration

“For better integrated care to become a reality, the new Health and Social Care Partnerships **must plan and deliver** well-coordinated care that is timely and appropriate to people’s needs.

We are integrating health and social care in Scotland to ensure people get the right care, at the right time and in the right place, and are supported to **live well and as independently** as possible.

An important aspect of this will be ensuring that people’s care needs are better anticipated, so that fewer people are inappropriately admitted to hospital or long-term care. Consequently, we are focusing actions around three key areas: **reducing inappropriate use of hospital services; shifting resources to primary and community care; and supporting capacity of community care.**”

# What does this mean for strategic commissioning?

- The aim is always to improve outcomes and quality of experience for individuals and populations
- Strategic commissioning plans to demonstrate discernible benefits
- Locality planning focus to meet personal outcomes within certain populations
- Awareness of the impact on other plans, other populations, other regions – cohesive approach of national, regional and partnership levels

# Revisit our joint strategic commissioning Plan

- What are its strengths and weaknesses?
- What has changed since it was written
- What have we achieved
- What needs to be done next?

# Commissioning Activities for the Plan

- Complete Self Assessment
- Agree the scope
- Financial Mapping
- Service Mapping – activity analysis
- Update Health Needs analysis
- Develop a Communication Plan
- Market Analysis
- Forecasting Needs
- Review our options
- Arrange workshops



# WORKSHOP ACTIVITY