



Health & Social Care Moray

Keith and East Locality Project

Newsletter 4 – March 2022

What is the funding position?

We have approached The Scottish Government for clarity regarding funding for the Keith & East Locality Project. It is not known at this time, if any monies from the £10 billion investment monies promised by Scottish Government will be allocated to this project. Pending that clarification it must be recognised that the commissioning of this project will need a minimum 5 -10 years.

What stage is the project at?

Work had progressed on the Project, however this work was paused at the beginning of the Covid Pandemic to allow us to focus on critical services. As the Pandemic continues to abate, we have recommenced work on this and have a core team progressing this project. This team are currently appraising all the work that was carried out pre Covid in addition to collating and analysing new information and data as a consequence of the Pandemic.

The Pandemic has changed both national and local perspectives concerning patient care and as a consequence Operation Home 1st was initiated in the Covid-19 response. The purpose of Operation Home 1st was to build on what has been learnt across the whole health and care

system. The outcome of which was to guarantee that robust plans are in place to deal with future surge and demand on our services; to provide better outcomes for patients and the needs of our vulnerable populations, and that services should be delivered in, or close to, patients' homes. It is critical that this information is integrated into this Project.

What happens next?

When work was paused on the Keith & East Locality Project, we had not attained the point where an Initial Agreement could be developed. The Initial Agreement is a compulsory document for all capital investment projects in Scotland, which is the category that the Keith & East Locality Project falls into. Scottish Capital Investment Process informs that an Initial Agreement is compulsory in supporting all Business Case's. This is the route that the Keith & East Locality Project needs to adhere to.

Meantime a route map and a timeline has been established for the essential works required to develop the Initial Agreement (see table on following page). Thereafter the Initial Agreement will be submitted to NHS Grampian Asset Management Group for consideration.

Keith & East Locality Project

<https://hscmoray.co.uk/keith-and-east-locality-project.html>

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Time line	What we will have achieved
By the end of March 2022	We will have established the overall need for change. Completed cause, effect and why action now. As well as Identified investment objectives.
By the end of April 2022	We will have identified benefits, risks constraints & dependencies.
By the end of May 2022	We will have developed and assess the long list of service options to identify a preferred service model
By the end of June 2022	We will be ready to assess the long list of service options to identify a preferred service model for this project

What is happening now?

To assist us with this project we have commissioned specialist health and social care consultants, Buchan and Associate's, who have an extensive portfolio of healthcare planning across the health and social care spectrum, such as Strategic Healthcare Planning and Business Case Development. Their knowledge and experience will be invaluable in enabling us to ensure that this investment fully capitalises on opportunities to influence real improvements for the Keith & East Locality.

What is to happen next?

As the project progresses, we continue to work with stakeholders to analyse and define population needs, to create service models and develop feasible options. This is being done to ensure that we assemble an accurate picture of Moray's strategy needs, not just for now, but for the future 20-30 years, as it is predicted that the population of Moray will steadily increase.

It is well documented that in the next 20-30 years, Scotland faces demographic changes towards an increasing aging population, and it is probable that Moray will experience similar changes. These changes will generate significant additional demands on health and social care services, assuming that the demand

increases in line with the projected growth in an aging population. This all needs to be documented and contemplated in the plans for Keith & East Locality.

Meantime, Health & Social Care Moray's Project Manager, Primary Care Premises Manager and Locality Manager will continue to support to Keith Health Centre and the Keith & East Locality as this project progresses.

Moving forward

We understand the dissatisfaction being expressed within the Keith & East locality regarding the lack of progress and information regarding this Project. We hope that this newsletter reassures and clarifies the reasons for the delay and clearly sets out the work that is being and needs to be accomplished.

As the project progresses we will keep you informed of progress and we endeavour to do that every 4-6 weeks. It will shortly become important to hold public consultations events to consider the optimal model for the Keith & East Locality, we hope you will join us at these events. We will inform you of the dates and venues once they have been confirmed.

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